



**XXIVth World
Road Congress
Mexico 2011**
Mexico City 2011.

LOOKING BACK AND MOVING FORWARD: HOW TO CREATE A LEGACY OF SUSTAINABLE TRANSPORTATION IN AN EVOLVING FIELD

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ARUP

PRESENTATION OUTLINE

- History of transportation funding in the US
- Attributes of leading cities
- Purpose of Study
- Methodology
- Themes
- Conclusions and recommendations

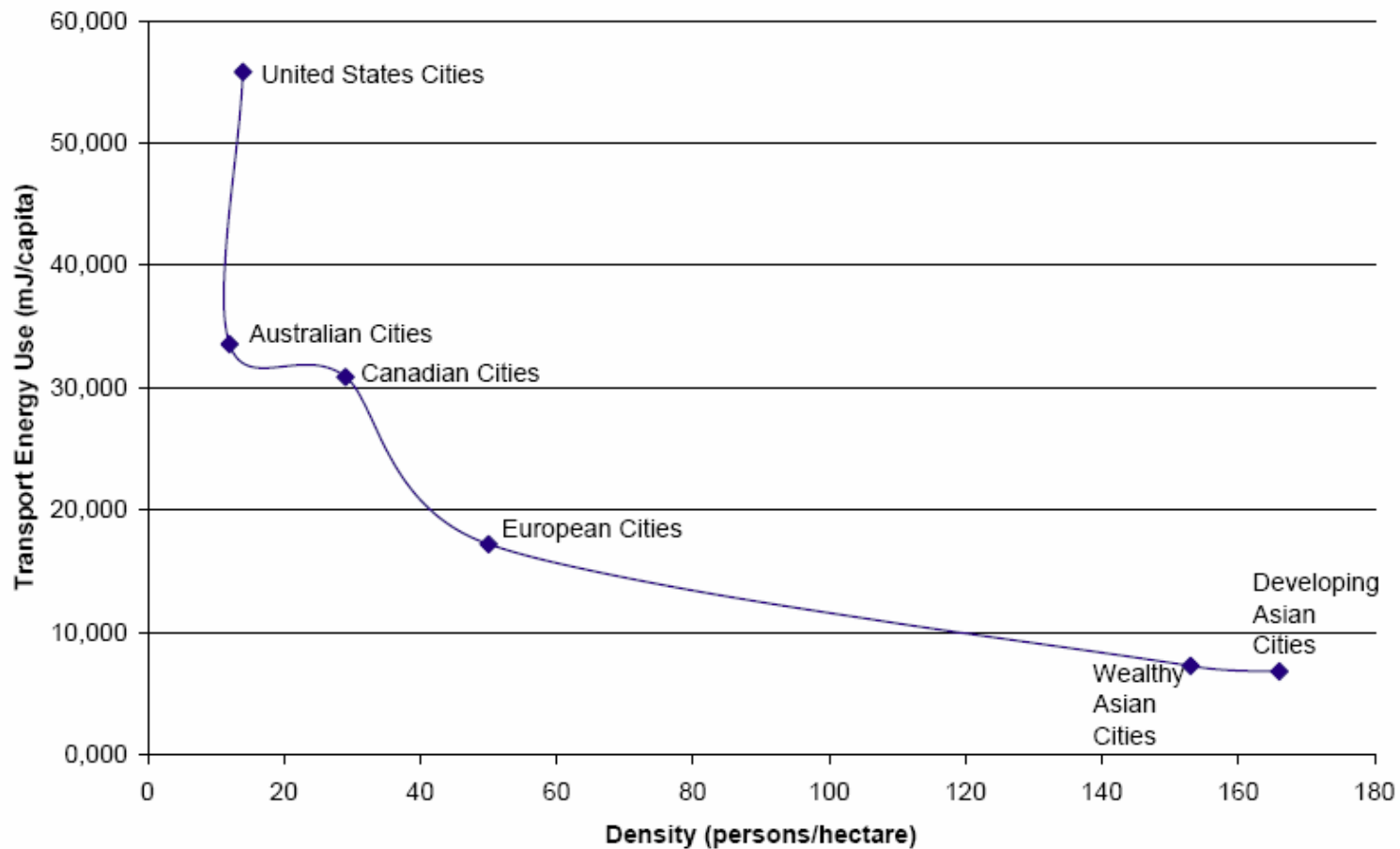


EMERGENCE OF US INTERSTATE SYSTEM

- Federal Interstate Highway Act
- GI Bill
- State and Federal Gas Taxes
- Elimination of transit operating funds
- Little support for bike and ped programs
- Suburban Priority



TRANSPORTATION USE PER CAPITA



Leaders Speak of Their Own Issues at a Conference Addressing Food Shortages

By ELISABETH ROSENTHAL and ANDREW MARTIN

ROME — It was supposed to be an emergency conference on food shortages, climate change,

but it did little to improve agriculture in some of the poorest parts of the world, particularly Africa, where harvests have remained stagnant under the pres-

He said that when food prices were low, in recent decades, Ecuador had stopped producing its own wheat, corn and soy — favoring cheap imports instead. But prices of these commodities have doubled in the past

Mr. da Silva attacked the “absurdly protectionist farm policies in rich countries,” a clear reference to the United States, which protects its own corn ethanol from competition with Brazilian ethanol, made from sugar cane.

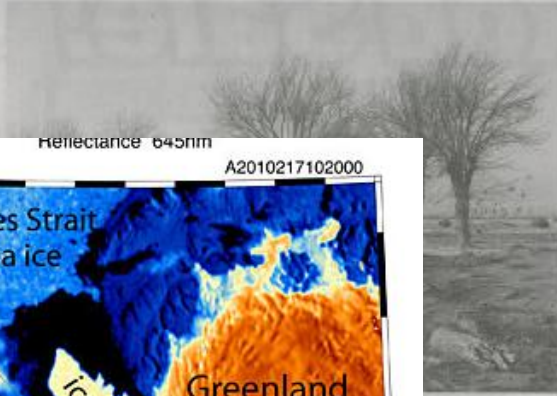
The discussion is not focused on the need of countries and poor people,” said José María Sumpsi, assistant director general of the organization. “But you have to take into account that you are hearing the positions of the gov-

“I doubt there will be a positive agreement on biofuels” from the conference, said Mr. Schafer, the American agriculture secretary, though he indicated that some “acceptable” language would be in the meeting’s final document.

Governor Declares Drought in California and Warns of Rationing

By JENNIFER STEINHAUER

LOS ANGELES — Its reservoir levels receding and its grounds parched, California has fallen officially into drought, Gov. Arnold Schwarzenegger said Wednesday, warning that the state might be forced to ration water to cities and regions if conservation efforts did not improve.

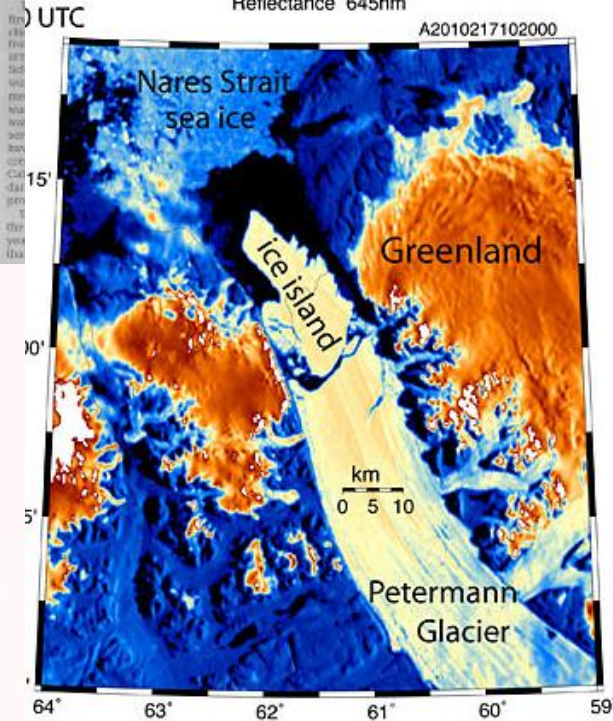


A state is trying to head off an emergency.

which requires Senate approval, puts most of the blame on residents, and little on the agriculture industry, undermining tension over conservation between city dwellers and farmers, who consume most of the state's water.

Across the state, many districts and municipalities are instituting or considering recycling, rationing and higher fees for excessive use. For instance, Los Angeles officials recently announced their intention to begin using heavily cleaned sewage to increase drinking water supplies.

The East Bay Municipal Utility District and the Long Beach Water Department, serving districts at opposite ends of the state, have



Salween River in Myanmar, where 100,000 people were displaced by a cyclone in late 2005. (AP/Wide World)

Myanmar Junta Begins Evicting Cyclone Victims From Shelters





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Cedar Rapids struggling 9 months after flood

Updated 3/23/2009 2:42 PM | Comments 107 | Recommended 0 | E-mail | Save | Print | Reprints & Permissions | RSS

By Judy Keen, USA TODAY

CEDAR RAPIDS, Iowa — The record floodwaters that engulfed this city last June receded long ago. Parts of the city buzz with activity again. Workers are rebuilding the railroad bridge that collapsed into the Cedar River.

For thousands of people, though, the disaster continues. "It amazes me that people think the flood is over," says Amy Wilkinson, whose home was flooded. "It's still very much here."

PHOTO GALLERY: Cedar Rapids rebuilds despite chance of flood

STORM CENTER: The latest weather news

Eight months after flooding devastated swaths of the Midwest, the city that suffered the most harm — 5,300 houses and 700 businesses were damaged or destroyed — is struggling.

Entire neighborhoods are empty. About 1,300 homes in this city of 125,396 will be razed because they're in flood plains or unsafe. There are "for sale" signs on others whose interiors are gutted.

There are still overnight curfews in some areas. City Hall is still located in an office park. Some residents are still living in FEMA trailers.

"Nobody is satisfied" with the pace of recovery, Mayor Kay Hultman says. "We've done a whole lot... but people are out of their homes. They're not happy, and if they're not happy, I'm not happy."

Enlarge | By Jeremy Pappas for USA TODAY

Several gutted homes line the streets in Cedar Rapids, Iowa. Major flooding struck the city in June, and many businesses and residents have yet to return.

Flood recovery
Cedar Rapids' mayor says it will take a decade or more.

Iowa flooding a toxic threat, officials say

River towns bracing for next round

June 17, 2008 | Allen G. Breed, Associated Press

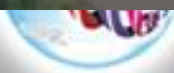
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OAKVILLE, Iowa - The flood waters that deluged much of Iowa have done more than knock out drinking water and destroy homes. They have also spread a noxious brew of sewage, farm chemicals, and fuel that could sicken anyone who wades in.

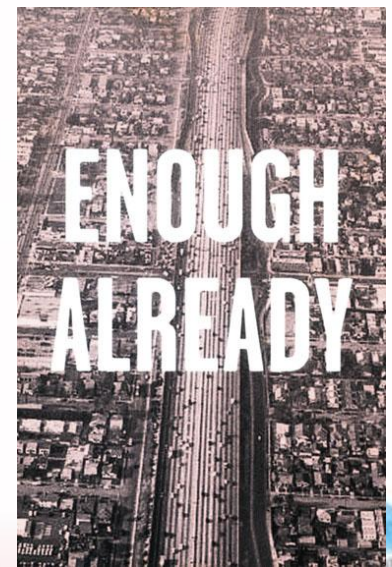
Bob Lanz used a 22-foot aluminum flatboat yesterday to navigate through downtown Oakville, where water reeked of pig feces and diesel fuel.

"You can hardly stand it," Lanz said as he surveyed what remained of his family's hog farm. "It's strong."

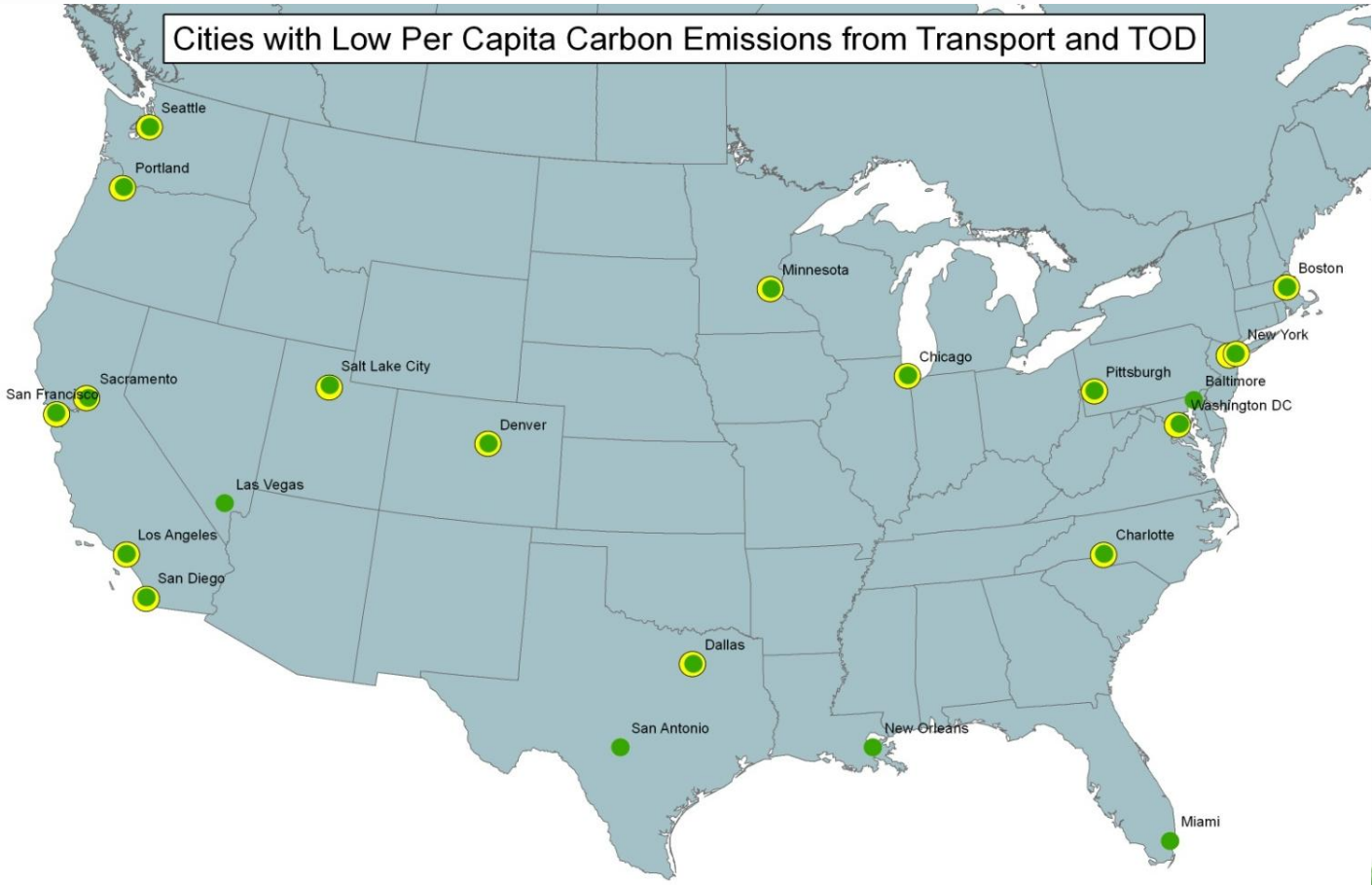


1991: A CHANGE IN DIRECTION

- Integrated Surface Transportation Efficiency Act for the 21st Century
- 20 years of progress



SIGNS OF HOPE



FEDERAL FUNDING FOR SUSTAINABLE TRANSPORT

1991 - 1997
Intermodal Surface Transportation
Efficiency Act (ISTEA)

2005 - 2009
Safe, Accountable, Flexible, Efficient
Transportation Equity Act: A Legacy
for Users (SAFETEA-LU)

2009
EPA-HUD-DOT
Partnership for Sustainable
Communities Formed

1990

1995

2000

2005

2010

1998 - 2003

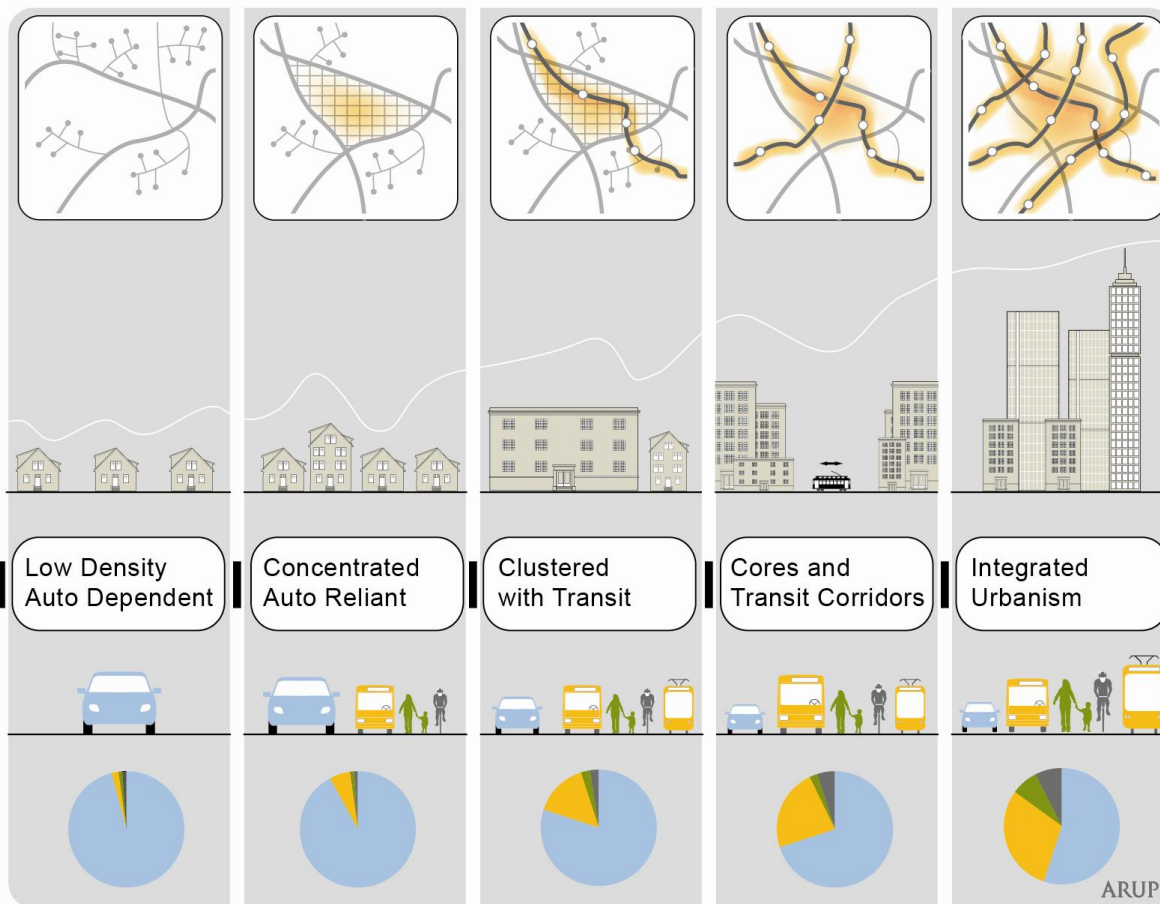
Transportation Equity Act for
the 21st Century (TEA 21)

2009

Transportation Investment
Generating Economic Recovery
(TIGER) Announced

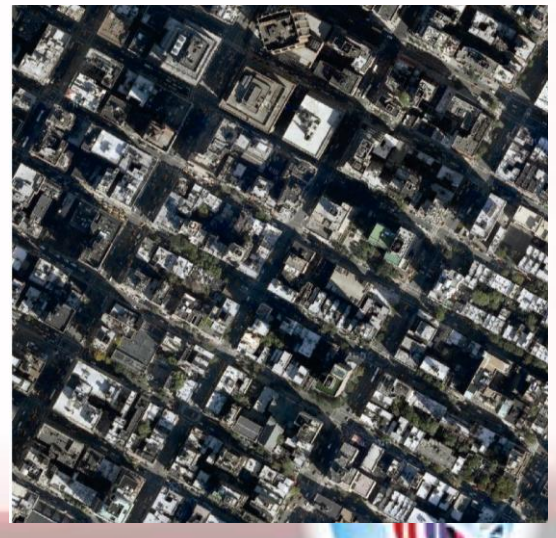
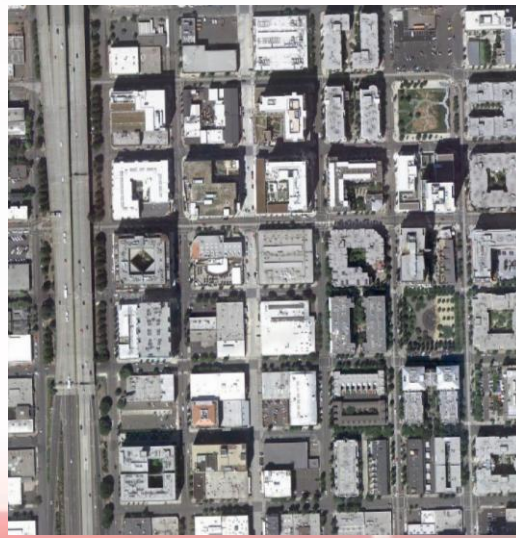
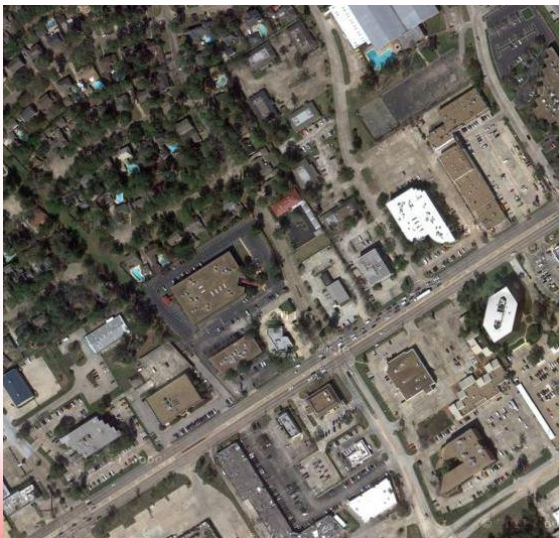
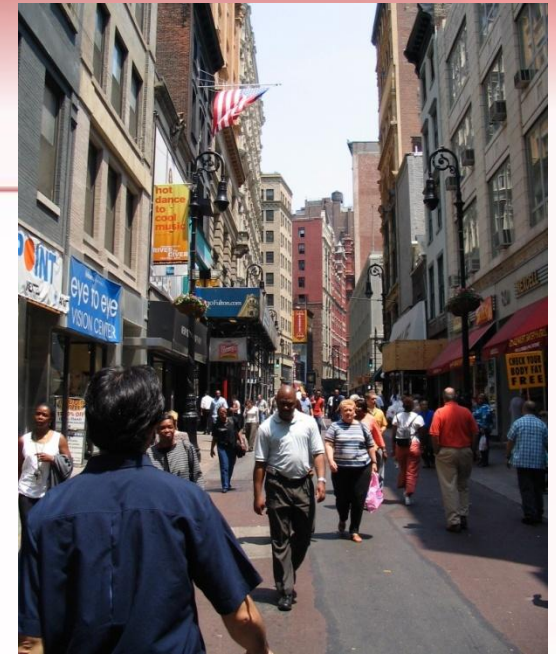


LINKING LAND USE & TRANSPORTATION



ARUP





Houston

Portland

New York



CARS IN CITIES

Source: LivingBrazilPhone.blogspot.com



São Paulo

Source: <http://chinadigitaltimes.net>



Shanghai



RECENT CITY RANKING SURVEYS



Cities of Opportunity

Liveability Ranking


Economist Intelligence Unit

The Economist



THE GLOBAL CITIES INDEX

Worldwide Centers of
Commerce Index™

The MasterCard Worldwide logo features two overlapping circles, one red and one orange, positioned to the left of the text 'MasterCard Worldwide' in a black, sans-serif font.

American Cities of the Future 2011/12

KEY FACTORS MEASURED

Infrastructure

Technology Readiness **Transportation and Infrastructure**

Business Activity

Ease of doing Business

Cost

Business Center

Economic Potential

Stability

**Legal and political
framework**

Cost Effectiveness

Economic Clout

Economy

Business Friendliness

Economic Stability

Political Engagement

Security & Institutions

Health, Safety and Security

Healthcare

Human Capital

Knowledge Creation and Information Flow

**Intellectual Capital
and Innovation**

Demographics and
Livability

Quality of Life

Lifestyle Assets

Sustainability

Culture and Environment

Livability

Cultural Experiences

Education

Human Resources

Information Exchange



TYPES OF CAPITAL

Physical Capital	Civic Capital	Financial Capital	Human Capital	Social Capital
<ul style="list-style-type: none">• Roads and highways• Historic buildings• Hotels• Libraries• Sewer, water and power systems• Civic centers• Public transportation• Bridges• Airports• Parking facilities• Affordable housing• Schools	<ul style="list-style-type: none">• Museums• Parks• Theaters• Festivals• Community meeting facilities• Parades• Sports teams• Art programs• Concerts• Cultural centers• Sidewalks	<ul style="list-style-type: none">• Venture capital• Ease of obtaining loans• Presence of investors• Equity capital• Debt Capital	<ul style="list-style-type: none">• Public education• Literacy programs• Pre-K education• Job training• Alternative schools• Leadership training• Health screening• ESL programs• Child care• Job fairs	<ul style="list-style-type: none">• Athletic leagues• Volunteer centers• Community gardens• Block clubs• Neighborhood associations• Civic clubs• Book clubs• School organizations• Religious affiliations• Farmers markets• Dance groups

Source: Suzanne W Morse, *Smart Communities*, The Pew Partnership for Civic Change, 2004



CREATIVE CLASS & STREETS

“More than anything, the creative class craves...a teeming blend of cafes, sidewalk musicians, and small galleries and bistros, where it is hard to draw the line between performers and spectators.” – Richard Florida



Before and After a Pop-Up Café
Pearl Street, Manhattan, New York



RESEARCH QUESTION

Given 20 years of federal funding, why have only some cities **succeeded in implementing sustainable transportation** practices? What can other cities learn from their experience to become more **walkable, livable and offer multi-modal choices**?



Study Purpose: Identify means and methods to rethink cities and transportation infrastructure

- Interview directors and key leaders of Departments of Transportation and Planning
- Identify key factors in spurring change in transportation
- Assess challenges in creating sustainable transportation networks



SEVEN CITIES



Cities selected to provide range of:

- City size
- Regional location
- State of the development of the city
- Development of transit system
- Type of leadership approach
- Culture and public perception



INTERVIEW RESULTS

Themes

1. Transportation Planning is an Evolving Field
2. Catalysts for Change
3. Collaborative Approach
4. Innovative Implementation Programs
5. Learning from Peer Cities



THEME 1: CHANGING APPROACH TO TRANSPORTATION PLANNING & PROJECT DEVELOPMENT



TRADITIONAL PLANNING PARADIGMS

Source: Wikipedia.com



Robert Moses

Source: Inspiring Cities.org

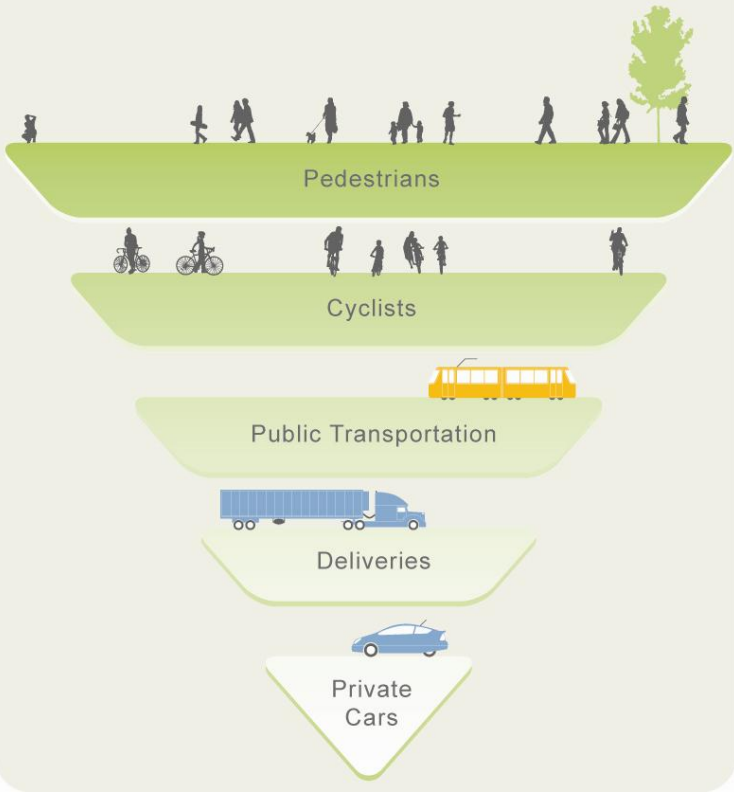


Jane Jacobs

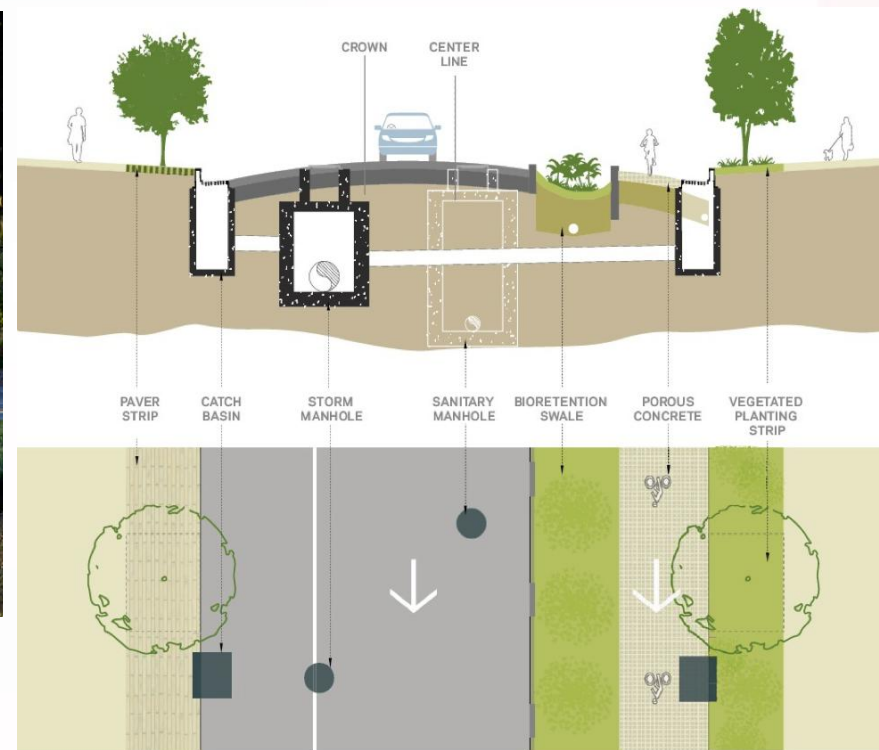


HUMAN CENTERED DESIGN

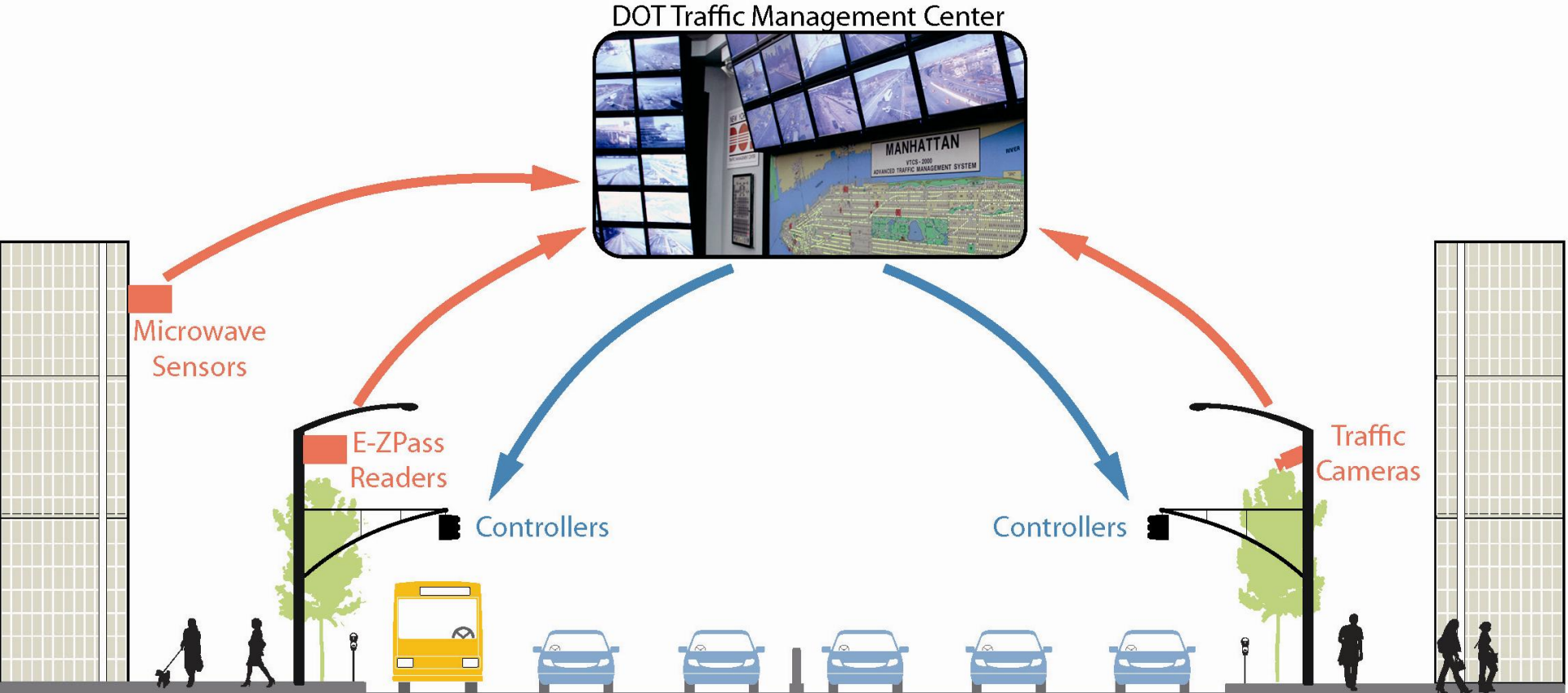
Model for a Human-centered Transportation System



THOUGHTFUL, INTEGRATED STREET DESIGN



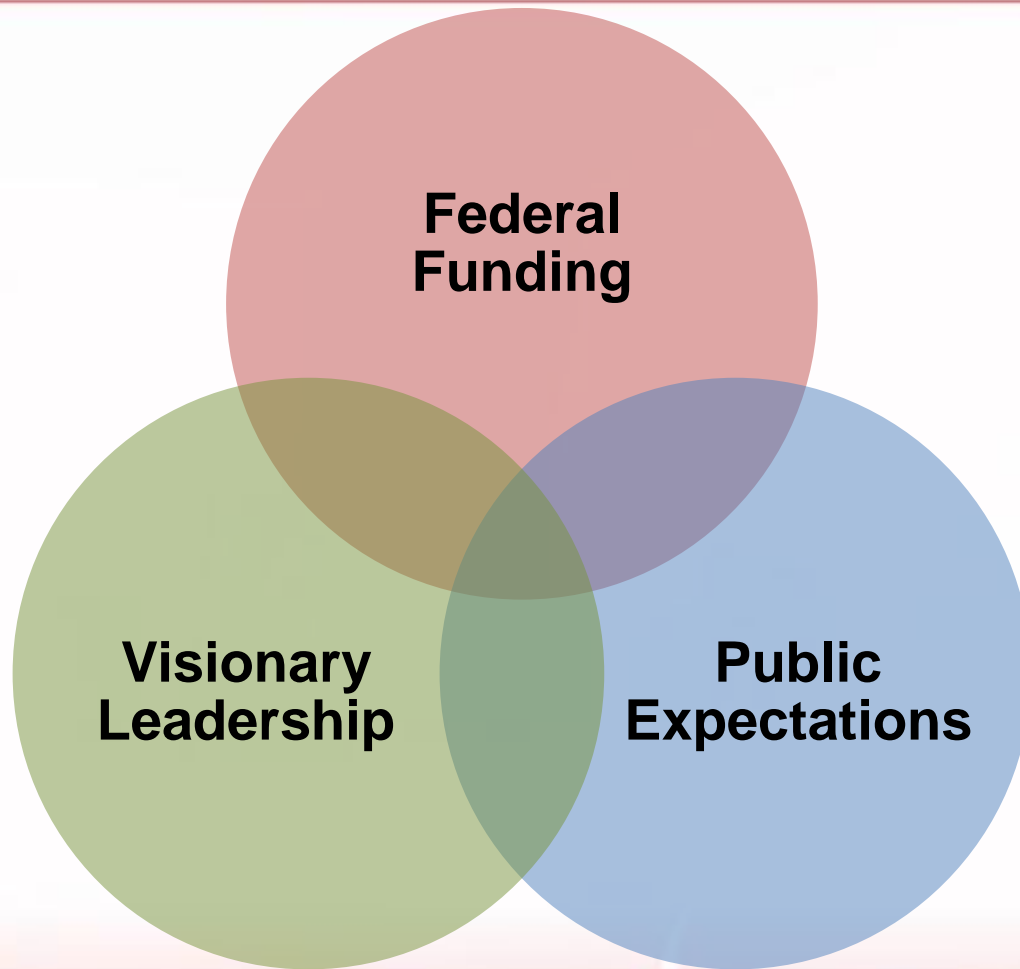
TRAFFIC MANAGEMENT



RECLAMATION & POCKET PARKS



THEME 2: CATALYSTS FOR CHANGE



THEME 3: COLLABORATIVE APPROACH

- Interagency & interdisciplinary collaboration
 - Coordination between departments of transportation, planning and public works
- Industry & governance partnerships
- Public involvement
 - Open and transparent communication



THEME 4: INNOVATIVE IMPLEMENTATION PROGRAMS

Source: CDOT



THEME 5: LEARNING FROM PEER CITIES

Portland, Oregon, USA



New York, New York, USA



Bogotá, Colombia



CONCLUSIONS AND RECOMMENDATIONS

1. Take a holistic approach: Beyond mobility, transportation also affects livability and economic vitality as well as social and environmental factors
2. Harness visionary leadership: Mayoral support and strong leadership within city agencies often serve as driving forces of transformational projects
3. Connect policies to best practices: Strive to integrate the policies with their day-to-day practices
4. Develop the right tools: Examine the efficacy of current business practices and organizational structure to enable them to achieve their development goals



CONCLUSIONS AND RECOMMENDATIONS

5. **Collaborate:** The regional nature of federal funding policies and transportation projects require interagency and multijurisdictional collaboration
6. **Speak the same language:** All participating agencies and stakeholders need to share a common language when discussing the future vision for their city
7. **Know your audience:** Understand your audience in order to determine the best approach for implementing change

